

# Research on Internal Governance Structure and Mode of Industrial College in Higher Vocational Colleges under the Background of Artificial Intelligence

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**Keywords:** Artificial intelligence; Higher vocational colleges; Governance structure; Mode innovation; Integration of production and education

**Abstract:** With the rapid development of AI (Artificial intelligence) technology, it has a far-reaching impact on various industries, especially the education industry. As an important carrier of the integration of vocational education and industry, industrial colleges in HVC (higher vocational colleges) are facing new opportunities and challenges under the background of AI. Based on this, this paper aims to explore the optimization path and mode innovation of the internal governance structure of industrial college in HVC under the background of AI, so as to improve the quality of education, promote the integration of production and education, and adapt to the needs of future social development. Firstly, this paper reviews the traditional internal governance structure of industrial college in HVC, and points out the existing problems under the background of AI. Then, it analyzes how AI technology permeates all levels of the college and the demand for changes in the internal governance structure after integration. Based on this, this paper puts forward some optimization paths, such as constructing intelligent decision support system, perfecting information management platform and strengthening data-driven management mechanism, and explores innovative governance modes such as school-enterprise cooperation and co-governance, and teacher-student participation. These optimization and innovation measures are helpful to improve the quality of education, promote the in-depth development of the integration of production and education, and enhance the competitiveness of the college.

## 1. Introduction

At present, AI technology is booming at an alarming rate. Its influence has penetrated into every corner of society and had a far-reaching impact on various industries [1]. In the education industry, the introduction of AI technology has changed the traditional teaching methods, greatly enriched the teaching resources and improved the teaching efficiency and quality [2]. The emergence of new educational tools, such as intelligent teaching system, personalized learning platform and virtual laboratory, enables students to acquire knowledge more conveniently, and also provides teachers with more diversified teaching methods [3].

In the tide of AI, as the pioneer of vocational education and the key platform of industrial integration, industrial colleges in HVC are facing unprecedented opportunities and challenges [4]. On the one hand, the rapid development of AI technology has brought rich teaching resources and broad cooperation space for industrial colleges, helping them to connect more closely with the industry and cultivate outstanding technical and technical talents that better meet the market demand [5]. On the other hand, the popularity of AI technology has also put forward a new test for the governance system of industrial colleges. How to adapt to the development of AI technology, improve the governance structure and improve the management efficiency has become a key question that industrial colleges must answer [6].

In view of this, it is of great value to study the governance structure and mode of industrial college in HVC. Optimizing the governance structure can improve the educational quality of industrial colleges and cultivate more outstanding talents to adapt to the future social development. A sound governance structure will also help promote the integration of production and education, strengthen the interaction and cooperation between colleges and enterprises, and realize the deep integration of vocational education and industry. In the face of the continuous progress of AI

technology, industrial colleges need to constantly explore innovative governance models to cope with future social changes and needs. This study is devoted to exploring the optimization path and innovation mode of the governance structure of industrial college in HVC under the background of AI. It aims to provide practical guidance for the sustainable development of industrial colleges.

## **2. Analysis of the current situation of the internal governance structure of industrial college in HVC**

As a model of deep integration of industry and vocational education, the core of efficient operation of industrial college in HVC lies in the improvement of its internal governance structure [7]. Traditionally, this structure consists of three mechanisms: decision-making, management and supervision. At the decision-making level, it is usually the college leaders or special committees that are responsible for making decisions on major issues to ensure that the college advances along the correct development path. The management level covers teaching, scientific research, student affairs and other aspects, and relies on the cooperation of various departments to maintain the daily operation of the college. The supervision level is responsible for ensuring the compliance of decision-making and management, so as to make rational use of resources and ensure the quality of teaching. However, with the wide application of AI technology, this traditional governance model began to show its shortcomings [8]. The first thing to bear is the low efficiency of decision-making. The multi-level approval and discussion process makes it difficult for the college to respond quickly to market and technological changes, which leads to missed development opportunities. The singleness of management means can't be ignored, and it relies too much on labor and experience, and lacks data support and intelligent tools, which limits the management efficiency and quality. In addition, the imperfection of the supervision mechanism also limits the development of the college, and it is difficult to achieve comprehensive and timely monitoring of decision-making and management implementation with limited supervision means, which makes it difficult to find and correct problems in time.

The existence of these problems undoubtedly constitutes a serious constraint on the development of industrial colleges in HVC [9]. Inefficient decision-making makes it difficult for the college to keep up with the pace of market changes and loses many development opportunities. A single management method leads to shortcomings in resource allocation and teaching quality assurance, which affects the improvement of education quality. The imperfect supervision mechanism makes the college have risks in risk management and compliance operation, which may bring unnecessary losses. In view of this, in the face of the impact of AI technology, the industrial college of HVC urgently needs to examine and improve its internal governance structure to meet the development requirements of the new era.

## **3. Influence and challenge of AI on the internal governance structure of industrial college in HVC**

Today, with the rapid development of AI technology, its influence has penetrated into every corner of the industrial college of HVC, bringing earth-shaking changes to the fields of teaching management, student service and school-enterprise cooperation. Specifically, AI has significantly improved the accuracy and efficiency of teaching through intelligent teaching system and personalized learning recommendation technology. It enables teachers to track students' learning progress more accurately and make more reasonable teaching plans accordingly. In the aspect of student service, the application of intelligent consulting robot and emotion analysis system provides students with more convenient and personalized services, which enhances their satisfaction and sense of belonging. The role of AI in school-enterprise cooperation should not be underestimated. Through data analysis and intelligent matching, it promotes the deep cooperation between colleges and enterprises and broadens the employment channels for graduates.

The integration of AI has put forward an urgent need to reform the internal governance structure of industrial college in HVC. Table 1 shows the main aspects of the internal governance structure of

industrial colleges in HVC that need to be reformed and the corresponding requirements after the integration of AI.

Table 1: Reform Needs for the Internal Governance Structure of Vocational College Industry Institutes with the Integration of AI

Reform Aspect	Overview of Reform Needs
Decision-Making Mechanism	Introduce AI-assisted decision-making system to enhance scientificity and efficiency of decisions
Management Processes	Digitize and automate management processes, reduce manual intervention, and improve efficiency
Resource Allocation	Optimize resource allocation with AI to ensure efficient and precise use of resources
Supervision and Evaluation	Utilize AI technology for real-time monitoring and performance evaluation to enhance transparency
Talent Cultivation & Curriculum Design	AI-assisted personalized teaching, optimize curriculum settings, and improve teaching quality
Industry-Academia-Research Collaboration Mechanism	AI facilitates information matching for industry-academia-research collaboration and accelerates technology transfer
Information Communication & Feedback Mechanism	Establish an AI-supported information platform to enhance internal and external communication efficiency
Risk Management & Response	AI early warning system to identify and respond to potential risks in advance

Despite this, the road to the popularization of AI technology is not unimpeded, and it has also encountered a series of challenges. The first problem is data security and privacy protection. Since the operation of AI depends on a large amount of data, it is particularly urgent to ensure the security and privacy of these data. Therefore, the college must build a sound data security management framework, strengthen data protection and supervision, and prevent information leakage and data abuse. Technical ethics is also an important aspect that cannot be ignored in AI application. Colleges should make clear the scope and restrictions of the use of AI to ensure that the application of technology does not violate ethical norms, so as not to have a negative impact on teachers and students.

#### 4. Optimization and innovation of internal governance structure and mode of industrial college in HVC

Based on the in-depth analysis of the influence of AI technology on the internal governance structure of industrial college in HVC, this paper makes clear the necessity and direction of optimization. In this context, we put forward a series of specific optimization paths. The first task is to establish an intelligent decision support system. The system uses big data analysis and machine learning technology to provide immediate and accurate data support for college leaders to assist more scientific and efficient decision-making process. It is also important to improve the information management platform, which integrates the teaching, management and service of the college, realizes the smooth exchange of information, and improves the management efficiency and service level. Further, strengthen the management mechanism based on data. By systematically collecting and analyzing data, the college can monitor the operation status more accurately and identify and solve problems in time.

Table 2 summarizes the main innovations of the innovative governance model of industrial college in HVC actively explored on the basis of optimizing the path:

Table 2: Exploration of Innovative Governance Models for Vocational College Industry Institutes

Innovation Point in Governance Model	Specific Description
Cooperative Governance Model with Enterprises	Enterprises participate in institute governance, jointly formulating development plans and decisions
Governance Model with Faculty and Student Participation	Encourage faculty and students to participate in the decision-making process, enhancing a sense of belonging and responsibility
Data-Driven Governance Model	Utilize big data and AI technologies to achieve precise and intelligent governance
Diversified Evaluation System	Establish a diversified evaluation mechanism to comprehensively assess the effectiveness of institute development
Open Innovation Platform	Establish an open platform to promote resource sharing and collaborative innovation both internally and externally
Project-Based Management Model	Implement project-based management to achieve flexibility and efficiency in management
Intelligent Service Support System	Provide intelligent services to enhance faculty and student satisfaction, as well as the institute's image
Continuous Improvement and Feedback Mechanism	Establish a continuous improvement mechanism to promptly collect feedback and optimize governance strategies

On the basis of optimizing the path, this paper also actively explores innovative governance models. The mode of school-enterprise cooperation and co-governance is a way worth trying. By establishing a close cooperative relationship with enterprises and participating in the governance and management of the college together, we can realize resource sharing and complementary advantages, and promote the in-depth development of the integration of production and education. The model of teacher-student participation encourages teachers and students to actively participate in the decision-making and management process of the college. This will enhance their sense of belonging and responsibility, give full play to their wisdom and creativity, and inject new vitality into the development of the college. These optimization and innovation measures may bring many positive effects, such as Table 3:

Table 3: Impacts of Governance Model Optimization and Innovation in Vocational College Industry Academies

Optimization & Innovation Measures	Potential Positive Impacts
School-Enterprise Collaborative Governance Model	Resource sharing, complementary advantages, promoting deep integration of industry and education
	Enhanced enterprise participation, improving alignment between education and practice
	Enhancing students' employment competitiveness, broadening employment channels
Faculty-Student Participatory Governance Model	Enhancing sense of belonging and responsibility among faculty and students
	Fully leveraging the wisdom and creativity of faculty and students, injecting new vitality
	Improving democratic decision-making, enhancing the scientificity and feasibility of decisions
	Promoting the integration of teaching and management, improving teaching quality and management level

The implementation of these optimization and innovation paths needs the support of a series of safeguard measures. Strengthening policy support is essential. The government should introduce

relevant policies to encourage and support the optimization and innovation of the governance structure and model of industrial colleges in HVC. Increasing capital investment is the key. The college needs enough funds to support the work of technology research and development and platform construction. In addition, the college should strengthen the training and education of teachers and students, improve their AI literacy and innovation ability, and provide a strong talent guarantee for the optimization and innovation of the college.

## 5. Conclusions

With the continuous promotion of AI technology, the internal governance structure and mode of industrial college in HVC are facing unprecedented opportunities for change. After in-depth analysis and discussion, this paper draws a clear conclusion: under the background of AI, the internal governance structure and mode of industrial college in HVC must be optimized and innovated to meet the development needs of the new era. Building intelligent decision support system, perfecting information management platform and strengthening data-driven management mechanism are the key paths to improve the efficiency of college governance. These optimization measures can improve the scientificity and efficiency of decision-making, and also realize the refinement and efficiency of management, which provides strong support for the development of the college. At the same time, the innovative governance model also shows its unique advantages. By establishing a close cooperative relationship with enterprises and participating in the governance of the college together, it can promote the in-depth development of the integration of production and education and cultivate high-quality talents that are more in line with market demand. Encouraging teachers and students to actively participate in the decision-making and management process of the college can enhance their sense of belonging and responsibility and stimulate the inner vitality of the college.

To sum up, AI technology puts forward new requirements and challenges to the internal governance structure and mode of industrial college in HVC, but it also provides a rare opportunity for it. The college should actively respond to this change, dare to explore and practice new governance concepts and models, and constantly improve its own governance level and competitiveness. By optimizing the governance structure and innovating the governance model, the college will be able to better adapt to the development needs of the AI era and contribute more to the deep integration of vocational education and industry.

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